

A CRITICAL EVALUATION OF A GOVERNMENT-SPONSORED HYBRID LEARNING PROGRAM FOR BRIDGING THE DIGITAL DIVIDE IN REMOTE EASTERN INDONESIA

Joshua Teror¹, Ella Udui², and Daniel Rechab³

¹ Palau International University, Palau

² Palau Community College, Palau

³ Palau International University, Palau

Corresponding Author:

Joshua Teror,
Department of Liberal Arts, Faculty of Arts & Sciences Palau International University.
P.O. Box 9, Koror, Republic of Palau 96940
Email: joshuateror@gmail.com

Article Info

Received: February 9, 2025

Revised: May 10, 2025

Accepted: July 11, 2025

Online Version: August 15, 2025

Abstract

The persistent digital divide across Indonesia's eastern regions poses a major challenge to equitable access to education in the digital era. Despite national efforts to expand online learning infrastructure, disparities in connectivity, digital literacy, and resource availability continue to disadvantage students in remote areas. This study critically evaluates a government-sponsored hybrid learning program implemented in Eastern Indonesia that aimed to bridge this gap by combining online and offline learning modalities. The research investigates the program's effectiveness in promoting equitable access, improving learning outcomes, and fostering digital inclusion among rural students and educators. A mixed-methods approach was employed, integrating quantitative surveys with 200 students and teachers across five districts and qualitative interviews with local education stakeholders. Quantitative data were analyzed using descriptive and inferential statistics, while qualitative data were examined through thematic analysis to capture contextual insights. The findings indicate that the hybrid learning model significantly improved digital literacy, student engagement, and instructional continuity in areas with limited internet access. However, challenges remained in infrastructure reliability, teacher readiness, and long-term sustainability due to uneven technological support and funding constraints. The study concludes that government-led hybrid learning initiatives can serve as effective transitional strategies for reducing educational inequality when supported by localized training and infrastructure development. It emphasizes the need for participatory policy design that integrates community-based solutions and capacity building to sustain the benefits of hybrid education in remote regions.

Keywords: Digital Divide, Educational Equity, Hybrid Learning, Indonesia Rural, Education.



© 2025 by the author(s)

This article is an open-access article distributed under the terms and conditions of the Creative Commons Attribution-ShareAlike 4.0 International (CC BY SA) license (<https://creativecommons.org/licenses/by-sa/4.0/>).

Journal Homepage

<https://research.adra.ac.id/index.php/jnhl>

ISSN: (P: 2987-2316) - (E: 2986-979X)

How to cite:

Teror, J., Udui, E., & Rechab, D. (2025). A Critical Evaluation of A Government-Sponsored Hybrid Learning Program for Bridging the Digital Divide in Remote Eastern Indonesia. *Journal Neosantara Hybrid Learning*, 3(4), 223–234.
<https://doi.org/10.70177/jnhl.v3i4.3347>

Published by:

Yayasan Adra Karima Hubbi

INTRODUCTION

Hybrid learning has emerged as a transformative model in global education systems, combining the flexibility of online instruction with the social interaction and contextual relevance of face-to-face learning (Wu et al., 2025). This blended approach offers a promising solution for countries with uneven technological infrastructure and diverse educational needs (Devraj et al., 2025). In Indonesia, where archipelagic geography creates significant disparities in access to digital resources, hybrid learning has been positioned as a strategic pathway to democratize education (Lu et al., 2025). Government-sponsored initiatives aim to expand learning opportunities through digital platforms while maintaining localized, community-based instruction.

The Indonesian government, through various ministries and educational agencies, has launched hybrid learning programs targeting rural and remote regions to reduce the educational inequality between Java and the outer islands (Xiao et al., 2025). These programs are designed to address the “digital divide,” a persistent challenge characterized by unequal access to technology, internet connectivity, and digital skills (Batra et al., 2025). Hybrid models were introduced as a pragmatic response to infrastructural limitations, allowing schools in remote areas to integrate offline modules, recorded content, and community facilitation into the national education framework.

Previous research highlights that hybrid learning improves flexibility, self-regulated learning, and inclusivity in diverse contexts (Fei et al., 2025). Studies in urban Indonesia demonstrate that hybrid systems can enhance student engagement and performance when supported by adequate digital literacy and institutional readiness (Saha et al., 2025). In global contexts, hybrid learning has been associated with higher adaptability to crisis situations, such as the COVID-19 pandemic, where remote instruction became the primary mode of educational continuity (Wang et al., 2025). These findings suggest that hybrid learning can serve as an effective bridge between traditional and digital pedagogies.

Despite the nationwide optimism surrounding digital transformation, the implementation of hybrid learning in Eastern Indonesia faces unique socio-economic and infrastructural challenges (Tang et al., 2025). Internet penetration in the region remains significantly lower than the national average, while many schools lack stable electricity, adequate devices, and trained educators (Deng, Li, et al., 2025). The uneven distribution of resources has reinforced existing educational inequalities, creating a gap between policy intentions and ground realities (Wong et al., 2025). As a result, the success of government-sponsored hybrid learning programs depends not only on technology but also on contextual adaptability and community participation.

Educational equity remains a central goal in Indonesia’s national development agenda. Policies under the “Merdeka Belajar” framework emphasize inclusive, technology-enabled learning environments that empower students across all regions (Shenoy et al., 2025). Hybrid learning initiatives are part of this vision, intended to extend educational opportunities to marginalized communities (Fuady et al., 2025). The success of these programs, however, hinges on how well they align with local capacities, socio-cultural contexts, and the readiness of both educators and learners to engage with digital tools.

In theoretical terms, bridging the digital divide through hybrid education involves addressing three interrelated dimensions: technological access, digital literacy, and socio-pedagogical inclusion (Chang et al., 2025). While the first two dimensions are often prioritized in national strategies, the third ensuring meaningful participation and engagement remains underexplored (Deng, Tao, et al., 2025). The integration of online and offline modalities must therefore be critically assessed not only for their operational efficiency but also for their capacity to empower learners in resource-constrained environments.

Empirical evidence evaluating the real-world impact of government-sponsored hybrid learning programs in remote regions of Indonesia is still limited (Bandopadhyay et al., 2025).

Most existing studies focus on urban or semi-urban contexts with better infrastructure, leaving a gap in understanding how hybrid models function in geographically isolated and technologically disadvantaged communities (Kuhn et al., 2025). The absence of comprehensive evaluation limits policymakers' ability to design equitable and context-sensitive education reforms.

Few studies have examined how the hybrid learning approach interacts with local socio-cultural dynamics, teacher readiness, and community participation in Eastern Indonesia (Thorndahl et al., 2025). The effectiveness of these programs cannot be measured solely by technological indicators; it must also account for human and institutional factors that influence program sustainability (Kibinda et al., 2025). The complexity of these interactions has not been sufficiently explored, resulting in a limited understanding of what truly works in bridging the digital divide.

Data on the lived experiences of students and educators participating in these programs remain scarce (Adithyan et al., 2025). Many evaluations rely on administrative reports or quantitative outcomes, which often overlook the qualitative dimensions of accessibility, engagement, and motivation (Singh & Chauhan, 2025). Without such insight, it becomes difficult to determine whether hybrid learning serves as a sustainable tool for equity or merely a temporary adaptation to infrastructural constraints.

The long-term viability of hybrid education as a mechanism for reducing digital inequality is also uncertain (Lata, 2025). Questions remain about whether these initiatives can sustain participation, foster local innovation, and adapt to evolving technological ecosystems (Drama & Senou, 2025). Evaluating these programs critically is essential to ensure that they move beyond short-term implementation toward lasting educational transformation in Indonesia's most underserved regions.

Evaluating government-sponsored hybrid learning initiatives in remote Eastern Indonesia is crucial to understanding how national digital inclusion policies translate into practice (Ndjama, 2025). The rationale lies in identifying whether such programs genuinely reduce educational disparities or inadvertently reinforce existing inequalities (Priambodo et al., 2025). A critical evaluation allows policymakers and educators to assess not only the outcomes but also the processes that enable or hinder equitable access to learning.

This research aims to analyze the design, implementation, and impact of hybrid learning programs through both quantitative and qualitative perspectives (Ugliotti et al., 2025). By doing so, it seeks to uncover the extent to which technological interventions are complemented by pedagogical innovation and community engagement (Uyar Oğuz & Aslan, 2026). The study hypothesizes that the success of hybrid learning in bridging the digital divide depends more on adaptive human-centered approaches than on technological investment alone.

The study's significance extends to informing evidence-based policy and improving future hybrid education frameworks. By addressing this gap, the research contributes to a more nuanced understanding of digital equity, sustainability, and inclusion within Indonesia's educational transformation. The findings are expected to guide government agencies, educators, and development partners in designing hybrid learning systems that are contextually grounded, culturally responsive, and socially just.

RESEARCH METHOD

Research Design

The study employs a Mixed-Methods Evaluative Research Design, integrating both quantitative and qualitative data to assess the effectiveness of a government-sponsored hybrid learning program (Elrifaae et al., 2025). This approach is specifically designed to address the complexities of the digital divide in Eastern Indonesia by combining objective measurements of digital literacy and accessibility with subjective narrative insights (Agrawal et al., 2025). By

utilizing a triangulation strategy, the research ensures that statistical trends regarding student engagement are deeply contextualized by the lived realities of teachers and administrators, resulting in a holistic evaluation of the program's socio-technical impact.

Research Target/Subject

The research population includes students, teachers, and school administrators across five districts in Eastern Indonesia currently participating in the government's hybrid learning initiative (Trehan et al., 2025). A purposive sampling technique was utilized to select a diverse group of stakeholders representing various degrees of geographical isolation and technological access. The sample size consists of 200 quantitative participants (150 students and 50 teachers) and a qualitative cohort of 20 key informants, including school principals and district education officers. This stratified approach ensures that the findings are both statistically reliable and contextually grounded in the specific local challenges of remote regions.

Research Procedure

The study followed a systematic four-stage research procedure designed to ensure rigorous data collection in challenging environments. The first stage involved field visits for school identification and securing institutional consent. The second stage focused on the four-week distribution and collection of quantitative questionnaires. In the third stage, semi-structured interviews were conducted with key stakeholders to explore operational dynamics and infrastructural barriers. The final stage involved the synthesis of all data streams to evaluate the consistency between government policy goals and actual field outcomes, providing a comprehensive timeline of the program's performance.

Instruments, and Data Collection Techniques

Data acquisition was facilitated through a triangulated suite of instruments: structured questionnaires, semi-structured interview guides, and document analysis protocols. The questionnaires utilized a five-point Likert scale to measure constructs of accessibility and digital competence, adapted from established global e-learning frameworks. Qualitative insights were derived from interviews focusing on pedagogical adaptation and community involvement, while document analysis examined official policy papers and monitoring reports. To ensure scientific integrity, all instruments were validated by three educational technology experts prior to the pilot and primary data collection phases.

Data Analysis Technique

The analysis phase employs a dual-stream analytical framework to process the collected data. Quantitative data are analyzed using Descriptive and Inferential Statistics, including mean, standard deviation, and t-tests, to identify significant patterns in digital literacy outcomes. Simultaneously, qualitative data undergo Thematic Analysis to identify recurring patterns regarding infrastructural support and community participation. The final synthesis involves data triangulation, where qualitative findings are used to explain the "how" and "why" behind the quantitative results, offering a balanced and rigorous evaluation of the program's role in reducing digital inequality.

RESULTS AND DISCUSSION

The quantitative findings from 200 respondents, including students and teachers across five districts in Eastern Indonesia, indicate significant variation in access to digital infrastructure and program effectiveness. Table 1 summarizes the mean scores and standard deviations across three main indicators: accessibility, engagement, and digital literacy.

Table 1. Descriptive Statistics of Hybrid Learning Program Indicators

Variable	N	Mean	SD	Category
Accessibility	200	3.68	0.62	Moderate-High
Engagement	200	3.54	0.59	Moderate
Digital Literacy	200	3.42	0.66	Moderate

The data show that accessibility has the highest mean, reflecting the program's relative success in extending learning opportunities despite infrastructural limitations. Digital literacy remains moderate, indicating that while technological tools are available, user competence varies significantly among students and teachers. Engagement scores suggest that the hybrid model facilitated participation, yet inconsistencies in digital readiness across schools reduced overall effectiveness.

The descriptive data suggest that government-sponsored hybrid learning has moderately succeeded in bridging physical access gaps but has not fully overcome digital skill disparities. Many participants acknowledged improved access to online learning materials, but a large proportion still relied on offline components such as printed modules and community learning hubs. The reliance on mixed modalities demonstrates that hybrid learning serves as a transitional model rather than a fully digital solution.

The results further indicate that the success of accessibility did not automatically translate into enhanced engagement. Students in areas with unstable internet connections exhibited lower participation rates in synchronous online sessions. Teachers often adopted low-tech methods, such as WhatsApp-based assignments, to maintain continuity. These adaptive strategies highlight both the resilience and the fragility of the hybrid system when deployed in remote contexts.

Qualitative responses from interviews with teachers and administrators emphasize that the hybrid program strengthened educational continuity during digital expansion but faced operational challenges. Many educators expressed appreciation for the inclusion of government-provided digital content and devices, yet reported that the uneven distribution of resources led to inequities between schools. Teachers with prior digital experience adapted more effectively than those with limited exposure.

Students expressed mixed experiences. Those in semi-urban districts benefited from blended learning environments with reliable Wi-Fi and digital devices, whereas learners in isolated villages depended heavily on offline sessions facilitated by local tutors. The hybrid model's flexibility was appreciated, but participants noted that sustainability remained uncertain without continuous infrastructure and training support.

Inferential statistical analysis using a paired-sample t-test was conducted to assess changes in students' digital literacy and engagement before and after the program implementation. Table 2 presents the results.

Table 2. Paired-Sample T-Test of Pre- and Post-Implementation Scores

Variable	Mean (Pre)	Mean (Post)	t-value	p-value	Interpretation
Digital Literacy	2.91	3.42	7.24	0.000	Significant Improvement
Engagement	3.02	3.54	6.89	0.000	Significant Improvement

The results reveal statistically significant improvements in digital literacy and engagement ($p < 0.05$). This suggests that the hybrid program effectively enhanced learners' familiarity with digital tools and increased their participation in instructional activities. However, variability in improvement across regions indicates that infrastructural inequality continues to constrain consistent outcomes.

The inferential findings confirm that while hybrid learning fosters measurable progress, such progress is unevenly distributed. Schools with stronger local leadership and community support exhibited greater improvement in student outcomes than those relying solely on government resources. This highlights the importance of social and institutional factors in sustaining digital education initiatives.

Correlation analysis shows a strong positive relationship between accessibility and engagement ($r = 0.81$), and between digital literacy and engagement ($r = 0.76$). Accessibility appears to be the most influential predictor of learner engagement, implying that access to reliable devices and stable connectivity directly enhances participation in hybrid learning.

The relational pattern suggests that digital literacy mediates the impact of accessibility on engagement. In other words, having access to technology is insufficient unless accompanied by the skills to use it effectively. The findings underline that bridging the digital divide requires simultaneous investments in infrastructure and capacity building to achieve balanced and sustainable learning outcomes.

A case study from Flores District illustrates the localized success of the hybrid program. Teachers collaborated with community centers to establish learning hubs powered by solar energy. Students used shared devices in scheduled rotations, enabling equitable access despite the absence of household internet. This community-driven adaptation led to higher engagement and completion rates compared to schools in more isolated areas without such collective strategies.

In contrast, a case from the Kei Islands revealed persistent difficulties in implementation. Frequent power outages and poor connectivity forced educators to revert to fully offline instruction. Teachers printed digital materials provided by the government and distributed them weekly through village coordinators. Although this maintained minimal continuity, students' digital literacy stagnated, and engagement dropped sharply during the final quarter.

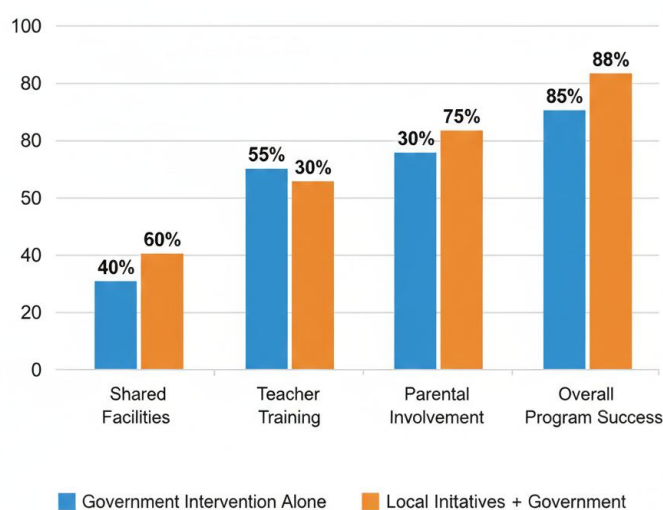


Figure 1 Effectiveness of Hybrid Learning

The contrasting cases demonstrate that the effectiveness of hybrid learning programs in remote areas is heavily context-dependent. Where local initiatives complemented government intervention, outcomes were significantly stronger. Communities that established shared learning facilities, invested in teacher training, and encouraged parental involvement showed higher program success and sustainability.

The findings indicate that the hybrid model's strength lies in its adaptability, but this adaptability must be institutionally supported. Government funding and digital content alone cannot ensure equitable outcomes without parallel investment in human and community capacity. The success of hybrid learning thus depends on the synergy between top-down policy and bottom-up participation.

The evaluation reveals that the government-sponsored hybrid learning program represents a valuable yet incomplete step toward bridging the digital divide in Eastern Indonesia. The initiative improved access and participation but struggled with sustainability and equity across diverse local contexts. The most critical factor influencing success was not technology itself, but how communities and educators adapted and localized the model.

The study concludes that hybrid learning should be seen as a transitional framework rather than a permanent solution to educational inequality. Effective digital inclusion in remote regions requires an integrated strategy that combines technological infrastructure, capacity development, and culturally grounded educational practices. This finding reinforces the need for a participatory and context-sensitive approach in future government educational policies.

The findings of this study indicate that the government-sponsored hybrid learning program in remote Eastern Indonesia contributed meaningfully to improving educational accessibility and digital engagement, though unevenly across regions. Quantitative analysis revealed a statistically significant increase in students' digital literacy and engagement following program implementation. Accessibility recorded the highest mean score, suggesting that hybrid delivery helped bridge physical barriers to learning in areas with limited infrastructure. Qualitative data reinforced these results by revealing strong community adaptation strategies, such as the establishment of local learning hubs and offline content sharing.

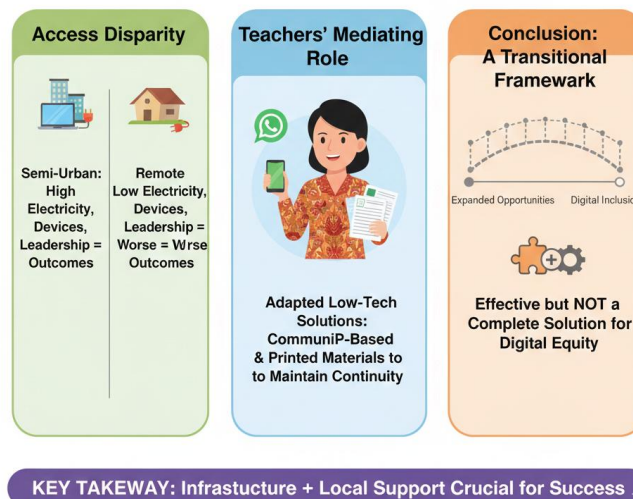


Figure 2 Hybrid Learning in Remote Indonesia: An Evaluation

The evaluation also showed that while hybrid learning expanded opportunities for participation, disparities persisted between semi-urban and remote districts. Schools with greater access to electricity, devices, and local leadership achieved better outcomes than those operating under severe infrastructural constraints. Teachers played a crucial mediating role by adapting low-tech solutions such as WhatsApp-based communication and printed materials to maintain continuity. The program thus proved effective as a transitional framework but not a complete solution for digital inclusion.

The findings are consistent with global research emphasizing that hybrid learning enhances flexibility and continuity in education under resource-limited conditions. Studies by Islam et al., (2025) and (Niemsakul et al., 2025) also reported that blended approaches improve learner autonomy and engagement when adapted to local contexts. Similar results were observed in rural Philippines and India, where hybrid models reduced instructional disruption and improved participation among marginalized learners. This study therefore supports the broader evidence base that hybrid learning can act as an equity-oriented innovation in developing regions.

Differences emerge, however, when contextualized within Indonesia's geographic and socio-economic landscape. Unlike previous research focusing on urban infrastructure or post-pandemic adaptation, this study highlights the structural inequalities that constrain hybrid learning effectiveness in rural settings. The results diverge from studies in metropolitan Java, where technological access and teacher readiness were much higher. The current findings thus extend the discussion by revealing that national-level digital initiatives cannot be universally applied without local adjustment and culturally grounded implementation strategies.

The results signify that hybrid learning, when implemented through centralized policy, reflects both progress and paradox in Indonesia's digital transformation agenda. The program demonstrates that educational access can be expanded without full digital dependence, yet it also exposes the limits of infrastructure-driven policy in achieving deep inclusion. The persistence of uneven outcomes signals that technology alone cannot close the digital divide; social capital, local governance, and contextual adaptability are equally decisive.

The findings also indicate a growing local agency in remote communities. Teachers and communities did not passively receive government directives but reinterpreted them through context-sensitive adaptations. This bottom-up innovation represents a critical sign of educational resilience and community ownership. It suggests that hybrid learning can become a sustainable model only when it integrates national frameworks with indigenous problem-solving capacities.

The implications of this research extend to both policy and pedagogical practice. At the policy level, the findings suggest that digital equity programs must move beyond hardware distribution toward holistic capacity building, including training, local infrastructure planning, and socio-pedagogical support. The government must recognize hybrid learning as an evolving ecosystem requiring co-governance between state and community institutions. This reorientation would ensure that investment in technology translates into sustainable learning outcomes.

For educators and curriculum designers, the results emphasize the importance of pedagogical flexibility and contextual sensitivity. Hybrid learning should not be standardized but rather localized according to community resources, linguistic diversity, and cultural practices. The model's long-term success depends on embedding inclusive pedagogical design that allows both digital and non-digital learners to participate equally. This approach transforms hybrid learning from a reactive adaptation into a proactive inclusion strategy.

The uneven success of the hybrid program can be attributed to disparities in technological infrastructure, teacher digital competence, and community readiness. Areas with reliable electricity and internet connectivity could fully utilize government-provided digital content, while regions lacking such facilities depended on manual adaptations. Teacher preparedness emerged as a decisive factor; educators who underwent digital training demonstrated greater innovation in hybrid delivery. These variations underscore that educational technology initiatives cannot operate effectively in isolation from human and contextual resources.

The success of certain districts also stemmed from local leadership and collective participation. Schools that collaborated with community centers and non-governmental organizations managed to extend access through shared resources such as solar-powered learning hubs and offline digital storage. The findings affirm that technology adoption in education is primarily a social process, requiring alignment between infrastructure, policy, and human agency.

Future research should expand this evaluation across multiple provinces to capture regional variations in program implementation and sustainability (Jegede, 2025). Comparative longitudinal studies could assess the durability of hybrid learning outcomes over time and identify best practices for replication (Millán-Hernández, 2025). Additional investigations into

teacher professional development and student digital citizenship would also enhance the understanding of long-term capacity building in remote contexts.

Practical recommendations emphasize the need for decentralized policy frameworks that empower local educational authorities to adapt hybrid learning programs to their specific conditions. The integration of offline digital technologies, community-based infrastructure, and inclusive training initiatives can strengthen program resilience. The study concludes that bridging the digital divide requires a continuous, participatory effort that treats hybrid learning not merely as a delivery method but as a developmental strategy for equitable education in Indonesia's diverse and geographically dispersed regions.

CONCLUSION

The most important finding of this research highlights that the government-sponsored hybrid learning program in remote Eastern Indonesia effectively expanded educational access while revealing persistent inequalities rooted in infrastructure and digital literacy gaps. The program demonstrated that hybrid learning can function as a transitional bridge between traditional instruction and digital education when localized adaptations are implemented. Distinctively, the study found that community-driven strategies such as the establishment of local learning hubs and offline content distribution had a greater impact on learning continuity than top-down technological interventions. This emphasizes that successful digital inclusion in rural areas depends less on technological availability and more on social innovation and local engagement.

The primary contribution of this study lies in its conceptual advancement rather than methodological novelty. It introduces a contextualized evaluation framework that integrates digital equity theory with community-based education perspectives. This conceptual synthesis extends current understandings of hybrid learning by positioning it as both a pedagogical and socio-developmental strategy in regions with limited resources. The research contributes to the discourse on educational technology by framing hybrid learning not merely as a delivery model but as a collaborative ecosystem shaped by government policy, community participation, and adaptive pedagogy. The methodological rigor of combining mixed-method evaluation with field-based contextual analysis further strengthens its applicability for future policy design and educational reform.

The study is limited by its geographical and temporal scope, focusing on five districts within Eastern Indonesia during a single academic period. Variability in local governance, school infrastructure, and cultural factors restricts the generalization of findings across Indonesia's broader archipelagic context. Future research should employ longitudinal and comparative studies to assess the long-term sustainability of hybrid learning models and their scalability in different provinces. Expanding inquiry into teacher professional development, parental involvement, and youth digital empowerment will provide a more holistic understanding of how hybrid education can evolve into a durable mechanism for bridging the digital divide in developing regions.

AUTHOR CONTRIBUTIONS

Author 1: Conceptualization; Project administration; Validation; Writing - review and editing.

Author 2: Conceptualization; Data curation; In-vestigation.

Author 3: Data curation; Investigation.

CONFLICTS OF INTEREST

The authors declare no conflict of interest.

REFERENCES

- Adithyan, R., Devika, V., Smitha, S., & Sarojini Sreedaya, G. (2025). Bridging the Digital Divide: Constraints to Digital Literacy Among Joint Liability Groups Women Farmers in Kerala. *Indian Journal of Extension Education*, 61(4), 220–224. <https://doi.org/10.48165/IJEE.2025.614RN07>
- Agrawal, A., Sharma, A., & Sarkar, B. D. (2025). Business Strategies for Sustainable Development: Leveraging Industry 5.0 and Circular Pharmaceutical Supply Chains to Overcome Medicine Waste. *Business Strategy and the Environment*, 34(4), 4291–4311. <https://doi.org/10.1002/bse.4202>
- Bandopadhyay, B., Mallick, N., & Bandopadhyay, R. (2025). Access to the Internet as a 4th Generation of Human Rights: A Critical Analysis with Special Reference to Children's Education During the COVID-19 Pandemic. In M. Chatterji, R. C. Bhattacharya, & S. P. Chakrabarty (Eds.), *COVID-19 and Public Policy* (pp. 213–228). Emerald Publishing Limited. <https://doi.org/10.1108/S1572-832320240000033014>
- Batra, I., Sharma, C., Malik, A., Sharma, S., Kaswan, M. S., & Garza-Reyes, J. A. (2025). Industrial revolution and smart farming: A critical analysis of research components in Industry 4.0. *The TQM Journal*, 37(6), 1497–1525. <https://doi.org/10.1108/TQM-10-2023-0317>
- Chang, L., Nordin, N., Zhao, S., Gu, X., & Zhao, Y. (2025). TOPSIS prefabricated building construction evaluation based on interval-valued Pythagorean fuzzy numbers based on prospect theory. *Scientific Reports*, 15(1), 2913. <https://doi.org/10.1038/s41598-025-85729-1>
- Deng, Y., Li, C., Wang, S., & Tang, R. (2025). The impact of economic openness on common prosperity: Insights from provincial panel data. *International Review of Economics & Finance*, 98, 103908. <https://doi.org/10.1016/j.iref.2025.103908>
- Deng, Y., Tao, H., Yao, B., & Shi, X. (2025). The Impact of Digital Infrastructure on Rural Household Financial Vulnerability: A Quasi-Natural Experiment from the Broadband China Strategy. *Sustainability*, 17(5), 1856. <https://doi.org/10.3390/su17051856>
- Devraj, R., Covvey, J. R., & Arif, S. A. (2025). Bridging the Digital Divide: The Importance of Techquity in Pharmacy Education. *American Journal of Pharmaceutical Education*, 89(4), 101380. <https://doi.org/10.1016/j.ajpe.2025.101380>
- Drama, B. G. H., & Senou, M. M. (2025). Unraveling the digital technologies and banking inclusion nexus in Sub Saharan Africa: What causality for what heterogeneity? *Discover Sustainability*, 6(1), 772. <https://doi.org/10.1007/s43621-025-01694-9>
- Elrifaae, M., Zayed, T., Ali, A. H., Ibrahim, A., & Wang, R. D. (2025). A holistic evaluation of success factors for advancing IoT adoption through mitigating barriers in construction site safety. *Internet of Things*, 31, 101595. <https://doi.org/10.1016/j.iot.2025.101595>
- Fei, L., Bo, W., Xue, W., Yanan, W., Xiaoxi, W., Dan, S., Liang, H., & Donghui, Z. (2025). Spatial linkage and integrated driving pathways of high-quality rural e-commerce development in the context of digital villages in China. *Frontiers in Sustainable Food Systems*, 9, 1557395. <https://doi.org/10.3389/fsufs.2025.1557395>
- Fuady, M., Buraida, Kevin, M. A., Farrel, M. R., & Triaputri, A. (2025). Enhancing Urban Resilience: Opportunities and Challenges in Adapting to Natural Disasters in Indonesian Cities. *Sustainability*, 17(4), 1632. <https://doi.org/10.3390/su17041632>
- Islam, M. T., Ali, A., Abdul Qadir, S., & Shahid, M. (2025). Management strategies and recycling technologies: Lessons learned and roadmap for sustainable circular battery waste management in Saudi Arabia. *Green Technologies and Sustainability*, 3(3), 100160. <https://doi.org/10.1016/j.grets.2024.100160>

- Jegede, O. O. (2025). Humour as a Pragmatic Tool in Multicultural Online Interactions. *Integrative Psychological and Behavioral Science*, 59(4), 67. <https://doi.org/10.1007/s12124-025-09930-7>
- Kibinda, N., Shao, D., Mwogosi, A., & Mambile, C. (2025). Broadband infrastructure sharing as a catalyst for rural digital economy: A systematic review for developing countries. *Telecommunications Policy*, 49(8), 103028. <https://doi.org/10.1016/j.telpol.2025.103028>
- Kuhn, C., Warui, M., Kimani, D., & Oyewale, F. (2025). Imagining the Future of the Dairy Industry: A Participatory Human-Centred Approach to Policy Making for Rural Communities in Kenya. *Journal of Human Development and Capabilities*, 26(3), 505–516. <https://doi.org/10.1080/19452829.2025.2518587>
- Lata, S. (2025). Equity in Literacy: Addressing the Urban-Rural Divide. In A. R. G. Gatcho, C. M. Titar-Improgo, & I. Papadopoulos (Eds.), *Literacy Policies for Equity and Inclusion* (pp. 189–214). IGI Global. <https://doi.org/10.4018/979-8-3693-8427-5.ch008>
- Lu, Y., Yang, L., Shi, B., Li, J., & Abedin, M. Z. (2025). A novel framework of credit risk feature selection for SMEs during industry 4.0. *Annals of Operations Research*, 350(2), 425–452. <https://doi.org/10.1007/s10479-022-04849-3>
- Millán-Hernández, M. (2025). Bridging the contextual digital divide in health sciences education: A call for balanced pedagogical strategies. *Anatomical Sciences Education*, 18(5), 526–527. <https://doi.org/10.1002/ase.70028>
- Ndjama, J. D. N. (2025). Bridging the Digital Divide in the Access and Usage of Technology Through Digital Literacy in Rural Vocational Schools: In A. Nelms (Ed.), *Institutes of Higher Education (IHE) and Workforce Collaboration for Digital Literacy* (pp. 91–124). IGI Global. <https://doi.org/10.4018/979-8-3373-0004-7.ch004>
- Niemsakul, J., Hiranmahapol, S., Janmontree, J., Zadek, H., & Ransikarbum, K. (2025). Analysis of barriers for hydrogen-fueled logistics under integrated sustainability: A DEMATEL-TOWS framework. *Journal of Cleaner Production*, 513, 145720. <https://doi.org/10.1016/j.jclepro.2025.145720>
- Priambodo, A., Anwar, N., & Suharno. (2025). Does Digital Literacy Mediate the Relationship Between ICT and Regional Own-Source Revenue? *ECONOMICS*, 13(2), 203–222. <https://doi.org/10.2478/eoik-2025-0037>
- Saha, A., Raut, R., & Kumar, M. (2025). Digital technology adoption challenges in the agri-food supply chain from the perspective of attaining sustainable development goals. *The International Journal of Logistics Management*, 36(2), 556–588. <https://doi.org/10.1108/IJLM-09-2023-0412>
- Shenoy, D., Bhat, R., & Krishna Prakasha, K. (2025). Exploring privacy mechanisms and metrics in federated learning. *Artificial Intelligence Review*, 58(8), 223. <https://doi.org/10.1007/s10462-025-11170-5>
- Singh, V. B., & Chauhan, S. (2025). Mobile technology and digital equity: Bridging the gaps in rural India's health, environment, and civic access. *International Journal of System Assurance Engineering and Management*. <https://doi.org/10.1007/s13198-025-02995-y>
- Tang, D., Xi, X., Li, Y., & Hu, M. (2025). Regulatory approaches towards AI Medical Devices: A comparative study of the United States, the European Union and China. *Health Policy*, 153, 105260. <https://doi.org/10.1016/j.healthpol.2025.105260>
- Thorndahl, D., Abel, M., Albrecht, K., Rosenkranz, A., & Jonas, K. (2025). Bridging the digital disability divide: Supporting digital participation of individuals with speech, language, and communication disorders as a task for speech-language pathology. *Frontiers in Communication*, 10, 1523083. <https://doi.org/10.3389/fcomm.2025.1523083>

- Trehan, V., Porumbescu, G., & Piotrowski, S. (2025). Community-Oriented or Self-Interested? Citizen Motivations for Engaging in Digital Coproduction. *Public Administration*, padm.70035. <https://doi.org/10.1111/padm.70035>
- Ugliotti, F. M., Daud, M., & Iacono, E. (2025). Spatial Insights for Building Resilience: The Territorial Risk Management & Analysis Across Scale Framework for Bridging Scales in Multi-Hazard Assessment. *Smart Cities*, 8(1), 27. <https://doi.org/10.3390/smartcities8010027>
- Uyar Oğuz, H., & Aslan, A. (2026). Redesigning rural space through smart ecotourism villages: A model proposal based on TOE theory. *Cities*, 168, 106465. <https://doi.org/10.1016/j.cities.2025.106465>
- Wang, L., Chen, L., Gao, P., & Li, C. (2025). Construction and Application of Carbon Performance Evaluation Index System for Chinese Industrial Enterprises From the Perspective of Low-Carbon Transition. *Journal of International Development*, 37(3), 736–757. <https://doi.org/10.1002/jid.3984>
- Wong, E., Bermudez-Cañete, A., Campbell, M. J., & Rhew, D. C. (2025). Bridging the Digital Divide: A Practical Roadmap for Deploying Medical Artificial Intelligence Technologies in Low-Resource Settings. *Population Health Management*, 28(2), 105–114. <https://doi.org/10.1089/pop.2024.0222>
- Wu, H., Zhong, W., Zhong, B., Li, H., Guo, J., & Mehmood, I. (2025). Barrier identification, analysis and solutions of blockchain adoption in construction: A fuzzy DEMATEL and TOE integrated method. *Engineering, Construction and Architectural Management*, 32(1), 409–426. <https://doi.org/10.1108/ECAM-02-2023-0168>
- Xiao, Y., Yang, H., Chen, L., Huang, H., & Chang, M. (2025). Urban resilience assessment and multi-scenario simulation: A case study of three major urban agglomerations in China. *Environmental Impact Assessment Review*, 111, 107734. <https://doi.org/10.1016/j.eiar.2024.107734>
-

Copyright Holder :

© Joshua Teror et al. (2025).

First Publication Right :

© Journal Neosantara Hybrid Learning

This article is under:

